

The Bernard & Audre Rapoport Foundation: Annual Report 2017

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MISSION: Established in 1986, The Bernard & Audre Rapoport Foundation has dedicated more than \$72 million in grants to improve the social fabric of life.

The Foundation seeks innovative solutions to intractable and persistent problems and strives to cultivate emerging talents and promising models. The entire Rapoport Family is actively involved in the Foundation. The Foundation has touched many lives in the areas of education, health, arts and culture, democracy and civic participation, and community building and social service.

This commitment is rooted in generations past and continues to mold the future of the Foundation.

LETTER FROM THE CHAIRMAN



DR. RONALD RAPOPORT

JOHN MARSHALL PROFESSOR, WILLIAM AND MARY COLLEGE

The role of foundations has never loomed larger than in our current climate. At both the federal and state level, we can see government pulling back from its commitments to supporting collective goods—and whether it be funding public education, increasing civic participation or reducing poverty, many look to private foundations to fill the massive gaps.

Yet that same dynamic has also prompted many others to ask, loudly, just what the role of private foundations should be in a democratic society. After all, foundations enjoy huge tax breaks, preserved under the latest Republican plan. So we must ask: How can private foundations play a beneficial role for society, and not simply offer a way for plutocrats to continue to influence policy long after their deaths?

I believe foundations can be important in a democratic society to the degree that they fulfil two functions, which Stanford political scientist Robert Reich calls pluralism and discovery

"Pluralism" refers to providing public goods—like education or cultural arts opportunities—at either higher levels than those supported by a majority of voters or in different areas than are not supported by a majority. For instance, private foundations advance pluralism when they offer opportunities for disadvantaged children, enhanced health care for the poor or support

for the arts in Waco--things that may not be supplied by government or supplied at low levels. Here foundations can provide public goods that would not be provided otherwise.

Then there's "discovery." Even when citizens have broad consensus on civic goals, we rarely know the best way to accomplish them. For instance, nearly everyone supports the idea of improving education outcomes but few have certainty on the best ways to do so. Governmental officials are justifiably risk averse. Program failure can mean premature job termination for political leaders and bureaucrats. When programs fail it is attributed to government waste rather than the search for innovative models. In particular, startup money for projects is especially difficult to find.









Here again, foundations can offer significant opportunities. Because they do not face voters, private foundations can fund experimental programs on a small scale that, when successful, may be adopted with confidence, and if they fail, can be set aside from future consideration. Because successful experimentation implies (often very high rates of) failure, it is not something that governments are well-situated to do. Foundations on the other hand, particularly those with significant endowments, can make multi-year commitments to see if a particular strategy or program works. Not everything a foundation does has to be successful. In fact, if everything a foundation supports in the discovery area is successful, then that foundation is not taking enough risk.

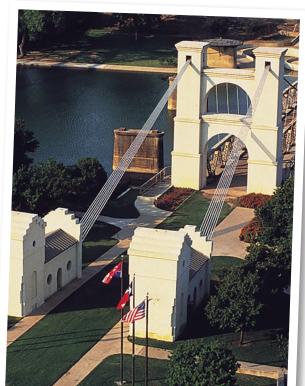
From its beginning the Rapoport Foundation has strived to both enhance pluralism and discovery, and has been willing to take chances in doing so. We have had a special affinity for projects benefiting underserved communities and sought to take a "pluralism" approach and increase services available to those communities. For instance, when the Paul Quinn campus in East Waco fell into disrepair, the Rapoport Foundation offered funding that has helped transform the area; eventually the campus became home to the Doris Miller YMCA and the Rapoport Academy. We supported the building of the Doris Miller memorial statue in honor of the Waco native, which combines our interest in the arts and in recognizing an important African American in the nation's history. When an impoverished town in Central Texas faced the threat of cancelling summer programming due to lack of funding, the Rapoport Foundation fulfilled their unmet need allowing that programming to continue as planned. In Israel, we support Hand in Hand schools, an integrated system that educates Arab-Israelis and Jewish-Israelis in the same classrooms at a time when group polarization is at an historically high level.

But we've also taken risks, emphasizing "discovery" on issues like education and civic participation. We were early supporters of the Campaign Legal Center when it was a shoestring operation prior to the robust model it now employs. Together with WISD and Lavega ISD, we initiated a pilot program to increase student access to college counselors, and we presently continue to examine the outcomes of that innovative model. At the University of Texas-Austin, we initiated a new kind of scholarship that combines classroom learning with community service. When it started, we had no idea if it could be a model—now, with years of success helping not only the students but countless others through service work—we know that risk paid off and we're proud to continue supporting the Rapoport Scholars program.

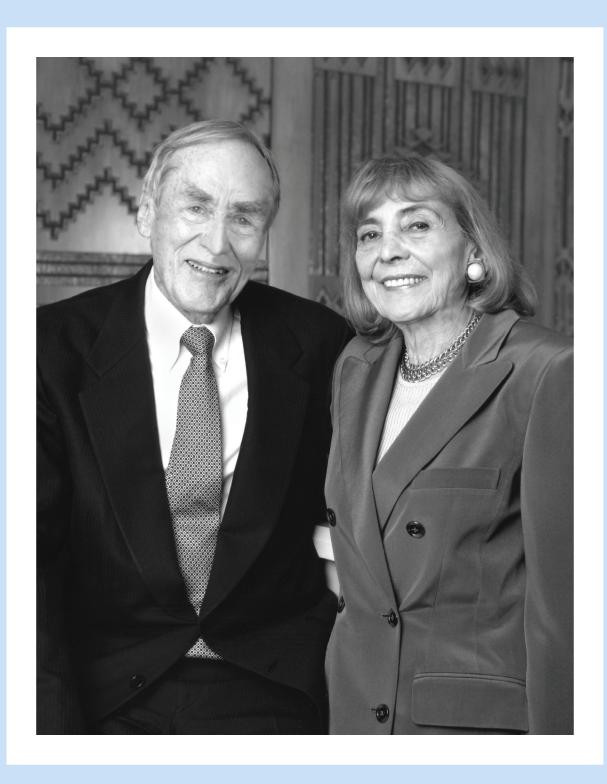
Across all our grants, we have sought to partner with recipients rather than dictating terms. We hope that with each grant, we build towards future collaborations and long-term impact.

I believe we can be justifiably proud of living up Bernard and Audre Rapoport's goal to create more opportunity and habitability in Waco, the country and beyond.

— Dr. Ronald Rapoport







BOARD OF DIRECTORS



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FUNDING PRIORITIES

The Foundation prefers to concentrate on five primary areas including: Arts & Culture, Community Building & Social Service, Democracy & Civic Participation, Education and Health. Proposals that fall outside the five main areas of focus are considered as long as they offer imaginative, and when possible, long-range solutions to the problems of the most needy members of society, and ideally, solutions that can be replicated in other communities.

THE FOUNDATION PREFERS TO CONCENTRATE ON FIVE PRIMARY AREAS:

ARTS & CULTURE

The Foundation supports artistic and cultural programs, especially those that encourage participation and enrich the lives of children and disadvantaged members of the community. Education and cultivation of new and young patrons is encouraged.

COMMUNITY BUILDING & SOCIAL SERVICE

The Foundation seeks to build communities that improve the quality of life for all citizens and foster the growth and development of children with a priority focus within its home city of Waco, TX. The Foundation encourages programs that build grassroot neighborhood networks, provide job training and job opportunities for the unemployed and under-employed, or provide a comprehensive safety net of social services for the least-advantaged citizens.

DEMOCRACY & CIVIC PARTICIPATION

The Foundation supports efforts both to make government more responsive and to encourage citizens to take an active interest and role in political life. The Foundation promotes intergovernmental cooperation as well as initiatives that broaden citizen awareness of public policy issues and alternatives, build skills necessary for political leadership and provide opportunities for community service.

EDUCATION

The Foundation is interested in the broad area of education, but with a special concern for early learning, up to and through the elementary years. Other areas of interest include adult education and training initiatives and programs that enhance the capabilities of teachers and other professionals in public schools.









HEALTH

The Foundation seeks to improve the quality and delivery of healthcare services to all citizens, especially to women, children and those who do not have access to conventional medical resources. Community-based outreach initiatives such as immunization programs are of interest to the Foundation.

THE UNIVERSITY OF TEXAS AT AUSTIN SCHOLARSHIP PROGRAMS

The Foundation encourages innovation as demonstrated by The University of Texas Service Learning Scholarship. This concept bundles academic scholarship with a required community services component. More than just spending hours at a nonprofit agency, students use their community work to compliment their curriculum. Time for reflection and cohort study encourages students to consider their nonprofit work as a possible career.

The program is open to freshmen enrolled in the UT College of Liberal Arts. The scholarship awards up to \$10,000 per year for three years beginning the summer after their freshman year and includes the assignment of a laptop computer. The service scholarship is a need-based program. Applications are available online at https://liberalarts.utexas.edu/student-affairs/Scholarships-and-Awards/. Students may also contact the UT Liberal Arts Department directly at 512.471.9209, or by emailing Hannah McKenna at HannahMckenna@Austin.UTexas.edu. Other UT scholars are currently supported by the Rapoport Foundation.



JERUSALEM FOUNDATION & JEWISH FEDERATIONS OF NORTH AMERICA

Together, these organizations receive yearly grants for activities that reflect the Foundation founders' interests in Jewish community organizations. Both the Jerusalem Foundation and the Jewish Federations of North America strive to improve the quality of life for people in Israel by continuing the goal of social justice. The Foundation does not currently accept grant requests for Israeli or Jewish causes except through these two organizations.



GRANT GUIDELINES

PHASE I

The following is the criteria for Phase I proposals:

- 1. Expected outcomes. List goals and objectives.
- **2.** How the program will be a catalyst for change and in particular how it will build both individual competence and social capacity.
- **3.** Describe how your organization's capabilities and experience render it capable of delivering the project. Identify any collaborative partners.
- **4.** Attach a one-page budget that outlines the categories and timing of expenditures.
- **5.** Other support documentation: A list of applicant's board members including professional affiliations. Proof that the applicant is tax exempt. 501c3 IRS determination letter, Financial Audit, and 2-3 Years of Financial Statements.
- 6. All proposals must be submitted through the website www.rapoportfdn.org

The Foundation encourages a Phase I application any time of the year, with those submitted prior to January 15 considered at our April Board session, and those submitted prior to August 15 considered at our December Board session.

PHASE II

After reviewing Phase I, the Foundation will decide to fund, not to fund, or request a full proposal (Phase II). Criteria for Phase II proposals follows:

1. A one-page executive summary of the project, including expected outcomes and how they relate to the

Foundation's mission and priorities, primary activities of the project, who will be served, who will benefit and the amount requested.

2. Describe the plan

- Explain how the program will be a catalyst for change. How will it build individual competence and social capacity?
- Describe how your project fits the community. What are the needs?
- How it fits into the available resources and services.
 What are the gaps?
- Use data wherever possible to support your presentation. What are the expected outcomes and when do you expect to accomplish them?
- Define any milestones you use to determine progress.
- 3. What previous research would support your project? Please submit any research, studies or data.

4. Describe program design, layout and target population.

- Define each of the major components of your program and how they fit together. What is being done? What puts your organization in the best position to lead or do the project?
- Describe any collaboration. How do collaborators fit? What has been your working relationship with them?
- Any outreach planned? If so, how will it be done?

5. How will you implement?

- Describe your agency experience with this type of program.
- Define staffing for the project. Include job descriptions. Will you use volunteers? Any contractual services?
- · Explain how you will coordinate all the activities.
- Provide time lines and charts.

6. How will the project be sustained?

- · Who will fund you?
- Other grants?
- · Collaboration?
- · Fees?
- Define. How will you support the program when our grant is complete?
- 7. How will you evaluate the program? How will you measure your expected outcomes? When will we receive results? What methods will you use? Pre and post tests? How will you measure progress through the project?

8. The Budget

- Attach a line item detail budget, including the total project budget and the portions relating directly to the Foundation grant request.
- · Include and define any in-kind contribution.
- If a multi-year request, submit a budget for each year.
- Describe your agency experience with grant management.

- Explain how the line items support the program.
- · Provide a definition of each line item.
- If applicable, provide an average estimated cost to serve each client.

The Foundation does not pay indirect costs. The Foundation prefers to support new project costs only and not ongoing operating costs. Administrative cost will be scrutinized carefully.

9. Other Support Documentation:

- Applicant's most recent audit by a Certified Public Accountant or IRS Form 990.
- A list of collaborators and/or references with names and how to contact.
- Commitment letters from any partners or collaborators.
- 10. All proposals must be submitted online via rapoportfdn.org.

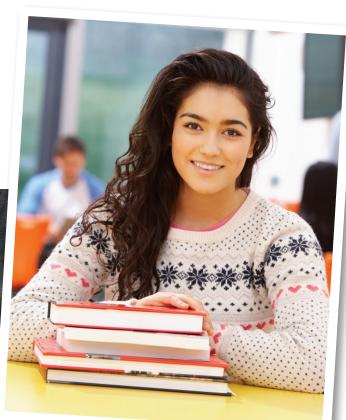
THE FOUNDATION REVIEWS GRANTS THROUGHOUT THE YEAR

Interested applicants can visit our website, rapoportfdn.org and click on the Apply Now tab.

Submission deadlines are *January 15th* for spring grants and *August 15th* for fall grants.

Applicants are encouraged to contact the Foundation at any time.





GRANTS AWARDED

ARTS & CULTURE

Jerusalem Foundation

Jerusalem, Israel \$197.937

The Jerusalem Cinematheque aka Jerusalem

Film Center construction

COMMUNITY BUILDING & SOCIAL SERVICES

Boys & Girls Club of Central Texas

Killeen, TX \$30,000

Funding support of BGC of Falls County

United Way of Beaumont

Beaumont, TX \$5.000

Hurricane Disaster Relief

Caritas of Waco

Waco, TX \$30,000

Funding support to assist in salary support

for Case Manager position

Southeast Texas Emergency Relief Fund

Beaumont, TX

\$5,000

Hurricane Disaster Relief

American Gateways

Waco, TX

\$63,000

Salary and benefit expenses of the Waco

Managing Attorney

United Way of Waco-McLennan County

Waco, TX

\$100,000

Salary support of the new Executive Director

Heart of Texas Special Olympics

Waco, TX

\$18,104

Funding support for equipment purchase and

competition entry fees

Goodwill Industries

Waco, TX

\$2,100

Funding support for organizational start-up costs

McLennan County Pack of Hope

Waco, TX

\$25,000

Funding support for the purchase of nutritious, sustainable food for backpack program

Greater Waco Legal Service

Waco, TX

\$97.963

Funding support of general operating expenses

Waco Hispanic Museum

Waco, TX

\$25,000

Funding support for excavation of the "La Pila" fountain and project beautification

Prosper Waco

Waco, TX

\$100,000

Funding support for backbone of the initiative

DEMOCRACY & CIVIC PARTICIPATION

Texas Observer

 $Austin, \, TX$

\$200,000

Funding support of general operating expenses

Maine Equal Justice Partners

Augusta, ME, \$20,000

Funding support of general operating expenses

Center for Public Policy Priorities

Austin, TX

\$100,000

Funding support of general operating expenses

EDUCATION

Avance - Waco

Waco, TX

\$74,000

Salary support of the Executive Director

MCC Foundation

Waco, TX

\$25,000

In honor of Harry Harelik

MAC Scholarship Program

Waco, TX

\$40,000

MAC Scholarship Support

Prosper Waco - Project Link

Waco, TX

\$255,000

Funding support for pilot program Project Link

Skillpoint Alliance

Waco, TX

\$71,000

Salary support for a Waco Program Director

United Way of Waco - McLennan County

Waco, TX

\$50,000

Funding support of the Born Learning Initiative

Talitha Koum

Waco, TX

\$21,033

Salary support for a NEW TAC Interventionist in collaboration with La Vega ISD

Providence College

Providence, RI

\$12,500

Funding support of the Providence

College Philanthropy Course

Jewish Federations of North America

lerusalem, Israel

\$197,937

General organizational support for Hand in Hand

University of Texas at Austin

Austin, TX

\$396,110

Rapoport Service Scholarship Support at UT

HEALTH

Planned Parenthood of Greater Texas

Waco, TX

\$300,000

Capital costs associated with the new

facility in Waco, TX

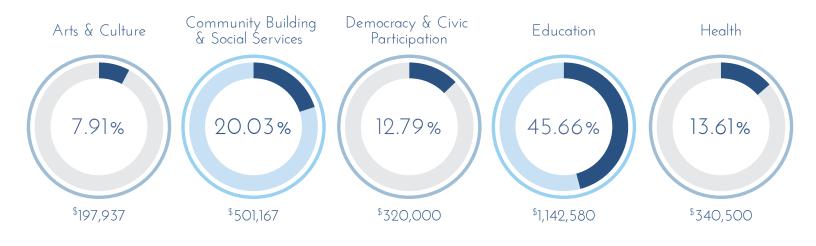
Heart of Texas MHMR

Waco, TX

\$40,500

Salary support of the Behavioral Health Leadership Team Program Coordinator

TOTAL GRANTS AWARDED IN 2017: \$2,502,184



STATEMENT OF ACTIVITIES: YEARS ENDED DEC. 31, 2016 & 2017

Revenue Gains & Other Support		2017		2016	
Interest and dividends	\$	722,064	\$	725,302	
Net gain on investments	\$	4,383,579	\$	2,003,387	
Partnership distribution	\$	250,832	\$	372,339	
Net assets released from restrictions - satisfaction of donor restrictions					
Lease Income	\$	112,027	\$	216,773	
Total revenues, gains, & other support	\$	5,468,502	\$	3,317,801	

Expenses		2017		2016	
Grants authorized, net of grant recoveries	\$	2,722,652	\$	2,387,912	
Less: Grants authorized under agency transactions	\$	(791,985)	\$	(766,833)	
General and Administrative expenses	\$	391,988	\$	366,235	
Investment expenses		211,404	\$	277,099	
Total expenses		2,534,059	\$	2,264,413	
Increase (decrease) in net assets		2,934,443	\$	1,053,388	
Federal Excise and income taxes		103,648	\$	(53,612)	
Change in net assets	\$	2,830,795	\$	1,107,000	
Net assets at beginning of year	\$	33,940,768	\$	32,833,768	
Net at end of year	\$	36,771,563	\$	33,940,768	









STATEMENT OF FINANCIAL POSITION: YEARS ENDED DEC. 31, 2016 & 2017

Assets		2017		2016	
Cash and cash equivalent	\$	388,088	\$	941,655	
Accrued interest receivable	\$	70,318	\$	72,121	
Investments	\$	36,642,264	\$	32,841,977	
Investments held under agency transaction	\$	18,621,506	\$	17,029,099	
Furniture and equipment, net	\$	145	\$	222	
Prepaid expenses		14,135	\$	203,033	
Total Assets	\$	55,736,456	\$	51,088,107	

Liabilities and Net Assets		2017		2016	
Grants payable	\$	290,500	\$	70,033	
Accounts payable and accrued liabilities	\$	44,069	\$	48,027	
Agencies payable		18,621,506	\$	17,029,099	
Other payables		8,818	\$	0	
Total Liabilities	\$	18,964,893	\$	17,147,159	
Net Assets		36,771,563	\$33,940,948		
Total Net Assets	\$	55,736,456	\$	51,088,107	



The Bernard & Audre Rapoport Foundation

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